Goal CM-2: Create a more efficient municipal fleet.

#### **Objectives:**

- 1. Create a municipal fleet that has the most fuel efficient vehicles available that meet the City's various needs.
- 2. Increase municipal alternative fuel and high efficiency passenger and light duty vehicle fleet.
- 3. Optimize municipal fleet to ensure that new vehicle purchases are necessary and the appropriate vehicle is purchased.
- 4. Incorporate fuel efficiency and emission standards in procurement specifications.
- 5. Raise awareness among City staff on the importance of fleet efficiency and responsible use of City resources.

#### **Strategies and Actions:**

- 1. Approval of vehicle procurement requests for each Department or Division is contingent upon a recommendation from the Fleet Review Committee to the Budget committee.
  - Responsible agencies: Sustainability Program, Fleet Services and upper level management
- 2. Adopt the U.S. Environmental Protection Agency's (US EPA) Renewable Fuels Standards (Energy Policy Act of 2005) and increase renewable fuel (biofuels and non-food stock ethanol) use in municipal fleet.
  - Responsible agencies: Fleet Services
- 3. Implement City-wide vehicle and equipment anti-idling policy. Vehicles shall not be left idling unless a running engine is necessary to protect public safety.
  - Responsible agencies: Sustainability Program, Fleet Services and upper level management
- 4. Reduce vehicle miles travel during work hours by:
  - Encouraging and enabling alternate meeting methods, such as video conferencing, virtual meetings and conference calling.
  - Encouraging employees to use alternate modes of travel such as public transit, bicycles, walking or carpooling when feasible.
  - Encouraging travel-efficient scheduling so multiple tasks can be accomplished with one trip.
  - Encouraging meetings at centralized locations accessible by public transport or alternative modes of travel.

5. Conduct analysis of fleet scheduling and route efficiency. Identify opportunities to increase efficiency.

Responsible agencies: Public Works Division and Utilities Division

6. Update passenger and light duty vehicle replacement procedure to incorporate fuel efficiency.

Responsible agencies: Sustainability Program, Fleet Services and Fleet Review Committee

- 7. Set performance standards for the purchase of new passenger and light duty vehicles. Vehicles purchased will be either an alternative fuel vehicle or a high efficiency vehicle (HEV) that has at a minimum:
  - 25% higher US EPA combined fuel economy rating;
  - low vehicle emission rating based on California Air Resource Board (CARB) designations;
  - and low air pollution rating based on EPA SmartWay rating.

Responsible agencies: Sustainability Program, Fleet Services, Fleet Review Committee and Purchasing Section

8. Phase out existing fleet that is inefficient.

Responsible agencies: Fleet Services and Fleet Review Committee

9. Develop educational campaigns to promote fleet efficiency efforts and responsible use of City resources. Include fuel-saving practices such as minimizing idling, optimizing routes, carpooling and using public transit where appropriate.

Responsible agencies: Sustainability Leadership Team and Fleet Services

- 10. Report baseline data reports annually to Fleet Review Committee, Sustainability Leadership Team and Sustainability Cabinet that include:
  - Number of vehicles classified
  - Fuel use by department and class
  - Make, year, model and drive train (2-wheel drive or 4 wheel drive)
  - Average miles per gallon (mpg) per vehicle
  - Type of fuel used
  - Annual miles driven per vehicle
  - Annual fuel consumption per vehicle
  - Operation and maintenance cost per mile per vehicle
  - Annual vehicle miles traveled divided by annual fuel consumption

Responsible agencies: Fleet Services

11. Advocate with the industry for increased vehicle fuel efficiency and lower emissions.

Responsible agencies: Sustainability Program and Fleet Services

12. Improve fleet maintenance for increased efficiency.

Responsible agency: Fleet Services

13. Review objectives, strategies and actions, metrics and targets as needed.

Responsible agency: Sustainability Program, Fleet Services, Fleet Review Committee and Sustainability Leadership Team

#### Measurement of Progress:

Immediate-term goal – to occur within the current fiscal year Short-term goal – to occur within two years Mid-term goal – to occur within three to five years Long-term goal – to occur within five to seven years

Metric	Target	Immediate-term	Short-term	Mid-Term	Long-term
Annual vehicle	Increase fuel		10% more efficient	20% more efficient	25% more efficient
miles	efficiency of fleet.		than fiscal year	than fiscal year	than fiscal year
traveled/annual			2010.	2010	2010
fuel consumption*	* 1. 1. 1		D 1.000/	m o	m o
Biodiesel blend	Increase biodiesel		Research 30%	Transition City's	Transition City's
used in municipal	blend utilized in		biodiesel blend	fueling network to	fueling network to
diesel fleet	municipal fleet *		(B30).	30% biodiesel	40% biodiesel
	winter biodiesel dependant on cold			blend (B30). Research 40%	blend (B40).
	weather additives –			biodiesel blend	
	current allows for B5			(B40).	
	0001000 0000 JOI D5			(D 10).	
Fleet scheduling	Increase efficiency		Complete analysis	Implement	
and route efficiency	of fleet scheduling		of fleet scheduling	recommendations.	
	and route design.		and route		
			efficiency.		
Percent of alt. fuel	Percent of all		75%	100%	
or HEV passenger	passenger vehicles				
vehicles purchased	purchased that are				
	HEV or alt. fuel.		<b>7</b> 00/	770/	4000/
Percent of alt. fuel	Percent of all light		50%	75%	100%
or HEV light duty	duty vehicles				
vehicles purchased	purchased that are				
D1	HEV or alt. fuel		F00/	750/	1,000/
Phase out of	Percent of inefficient vehicles		50%	75%	100%
inefficient vehicles.	removed from				
	fleet.				
	11001.				

Educate City staff	Raise awareness	Develop fleet	Implement smart	Evaluate smart	
on importance of	among City staff.	informational	driving campaign.	driving campaign.	
resource		manual.			
conservation and					
responsible use of					
City resources.					

<sup>\*</sup> Passenger and light duty vehicles excluding public safety

### **Definitions:**

Alternate Fuel	Any fuel other than gasoline, diesel, and other substantially petroleum-based fuels that is less polluting than gasoline or diesel fuel. Alternate Fuel shall include, but is not limited to, natural gas, propane, ethanol (E-85), biodiesel (5 percent blend or above) and electricity.		
Biodiesel	Fuel refined from agriculturally derived oils that is suitable for use in diesel engines. Often blended with traditional petroleum-based diesel in amounts connoted by the letter "B" and a number (e.g., B20 = 20% biodiesel and 80% petroleum diesel).		
Heavy Duty Vehicle	Any motor vehicle, licensed for use on roadways, having a manufacturer's gross vehicle weight rating greater than 8,500 pounds.		
Hybrid Vehicle	A motor vehicle that draws propulsion energy from onboard sources of stored energy that are both an internal combustion / heat engine that runs on combustible fuel, and a rechargeable energy storage system.		
Light Duty Vehicle	Any vehicle with a gross vehicle weight of less than or equal to 6,000 pounds. Light duty vehicles include passenger cars, light duty trucks, sport utility vehicles (SUV), minivans and pick-up trucks. Light duty vehicles are currently subject to Tier 1 emissions standards under the Clean Air Act Amendments of 1990.		
Medium Duty Truck	Any motor vehicle, with a manufacturer's gross vehicle weight rating of 8,500 pounds or more, which is designed primarily for purposes of transportation of property or is a derivative of such a vehicle, or is available with special features enabling off-street or off-highway operation and use.		
Low Emission Vehicle	Any motor vehicle that meets or exceeds the standards set forth by the US Environmental Protection Agency for Low Emission Vehicles.		
Renewable Fuels Standards (RFT)	In February 2008, the US EPA revised the 2008 RFS at 7.76 percent. The standard is intended to offset the use of fossil vehicle fuels with 9 billion gallons of renewable fuels.		